

# Highlights

Prof. (Dr<sup>5</sup>) Mwinyihija Mwinyikione's  
10 years' achievements as  
Executive Director of ALLPI.  
January 2013 to December 2022

**MWINYIHIJA**

**Mwinyikione**



December 2022

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## Highlights

**Prof. (Dr<sup>5</sup>)Mwinyihija Mwinyikione's 10 years' As Executive Director of ALLPI.**

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### Introduction

Prof. (Dr<sup>5</sup>)Mwinyihija Mwinyikione, by leading the ALLPI staff and closely collaborating with regional experts and stakeholder and partners, achieved a great deal for the leather sector growth over the last ten-year period.

Over the last 10 years, Africa Leather and Leather Products Institute (ALLPI) has made a significant contribution for the development of the leather sector in the region that has impacted the lives of so many people. The aim of this report is, therefore, to present a highlight of Prof. (Dr<sup>5</sup>)Mwinyihija Mwinyikione's 10 years' (from January 2013 to 5 December 2022) achievements as Executive Director of ALLPI.



# Part I

a summary of significant milestones,



## Initiated inclusion of ALLPI to world leading platforms

Initiated inclusion of ALLPI to world leading platforms i.e. IULTCS, ICT at the level Executive Council level membership

## LLPI to ALLPI

(becoming continental Institution)  
November 2017, Lusaka, Zambia

Spearheaded the rebranding from LLPI to ALLPI (becoming continental Institution) and assigned this in November 2017 through this approval of the Council of Ministers members in Lusaka, Zambia

## ALLPI membership increased From 8 to 10

ALLPI membership increased from 8 to 10 with further promising additional membership of at least 4 countries (DRC, Madagascar, Eswatini, Mauritius)

## ALLPI organizational structure and governance documents revised and approved



## Triple helix approach (Government, Private & Academia)

Establishment of triple helix approach (Government, Private & Academia) at regional level to strengthen participatory and results-based orientation.



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## Spearheading **cluster development** in the region

Propagated and spearheading cluster development in the region to strengthen intra and inter regional trade

### Quality Management System (QMS) - ISO 9001:2015 & Environmental Management System (EMS) - ISO 14001:2015

Initiated and attained certification and accreditation towards Quality Management System (QMS) - ISO 9001:2015 & Environmental Management System (EMS) - ISO 14001:2015

## ALLPI Knowledge based Institution:

ALLPI Knowledge based Institution: Africa Leather and Leather Products Institute (ALLPI) - following the recommendation of the Council of Ministers (the 3rd Meeting of the Ministerial Committee on Industry, June 2019, Nairobi, Kenya; 40th Meeting of the Council of Ministers, November 2019, Lusaka, Zambia), for ALLPI to become a knowledge-based institution -started restructuring itself to support the process of innovation that can enhance product development at SME level.

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## A regional design studio (RDS)

A regional design studio (RDS) was established as a unit within ALLPI and equipment has been procured to support satellite design studios in six countries through a technical assistance grant from Arab Bank for Economic Development in Africa. The equipments are now delivered to incubation/service centers that house satellite design studios in six countries namely, Burundi, Eritrea, Kenya, Rwanda, Uganda and Zambia. Satellite design studios, to spur innovation at member States and support the regional design studio, were setup in member States

### The 36<sup>th</sup> International Union of Leather Technologists and Chemists Society, and the fifth World Leather Congress,

ALLPI recognized globally as a point of reference for Africa by hosting two unique events - the 36th International Union of Leather Technologists and Chemists Society, and the fifth World Leather Congress, in conjunction with the Ethiopian government in November 2021.





# Part II

Describes progresses achieved on ALLPI's major goals,

Period 2013 to 2015

Prof. (Dr<sup>5</sup>)Mwinyihija's report regarding progress on ALLPI Strategic goals is based on the institute's Medium Term Strategic Action Plan that was conducted from 2011-2015 and ALLPI's 10 year strategy (2016-2025) that was introduced in January 2016.

The period 2013-2015 falls under the ALLPI's Medium Term Strategic Action Plan that was conducted from 2011-2015. The summary of the accomplished activities and results during the period 2013 to 2015 under Prof. Mwinyihija's leadership as Executive Director.

## Strategic Objectives of the Institute as per the MTSAP

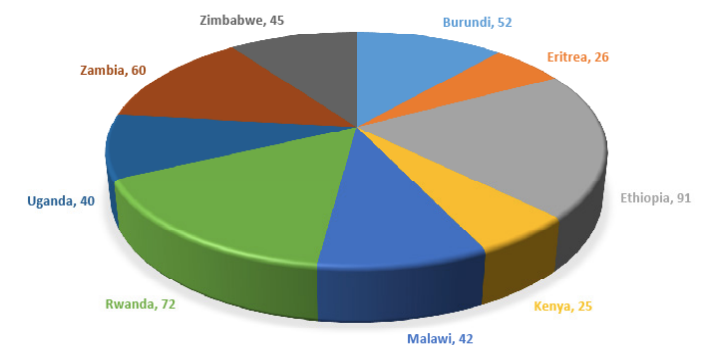
### 1 Cooperation in the Training of Personnel for the Leather Industry in LLPI Member Countries

#### Achieved Results

Curricula in leather Technology for vocational training of level I to Level III and Diploma level were developed for Sudan, and Burundi

Developed Masters level curriculum for co certification with EUCLID University

More than 450 personnel were trained whose distribution per country is as shown below



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# Strategic Objectives of the Institute as per the MTSAP

## 2 Research and Development Activities Raw Hides/Skins, Work Methods, Indigenous Chemicals and Materials used in Leather Manufacture

- ▶ Facilitated visits of potential investors to LLPI member countries as a result of which George Shoe company for a capital of 150 Million USD started in Ethiopia
- ▶ Baseline surveys conducted and results reported for Burundi, Ethiopia, Kenya, Uganda, Zambia and Zimbabwe
- ▶ Linkages were established with a large number of institutions and some 20 MoUs were signed with different institutions from the region and globally.

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No. of Investor meeting(s)

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## 3 Investment and Trade Competitiveness Throughout the Value Chain Enhanced in COMESA/LLPI Member Countries

- ▶ LLPI facilitated the formulation, validation and launch of national leather value strategies for Burundi, Eritrea, Ethiopia, Malawi, Rwanda, Sudan, Uganda, Zambia and Zimbabwe.
- ▶ COMESA/LLPI developed and submitted to development partners more than 20 Project proposals .Six projects were accepted and funded for a total sum of more than US\$ 1 Million
- ▶ LLPI organized a Business to Business (B2B) Meeting at COMESA/LLPI's Headquarters in which Companies from ,Turkey and Italy and Tanners form 4 member States (Burundi, Sudan, Uganda and Zimbabwe) participated
- ▶ Participation of LLPI Senior Experts in three Retreat and workshops organized by AUC and the letter in 4 LLPI organized meetings/workshops
- ▶ Selected Private sector players from member States were taken to Turkey and India as part of benchmarking and technology transfer tour
- ▶ COMESA/LLPI Co-organized and sponsored the AALF 2013, 2014 and 2015 A total of more than 50 SMEs and public sector representatives from member States were sponsored to attend the AALF

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# Strategic Objectives of the Institute as per the MTSAP

## 4 Information on Leather and Leather Products, New Technology and Leather Products Designs Aailed and Disseminated in the COMESA Region.

- ▶ COMESA/LLPI presented technical papers leather sector in International forums held in Italy, Turkey, India, China, Brazil COMESA/LLPI became full member of ICT IULTCS ISO Leather Committee 120, World Leather Congress, Pan African Platform for Leather Manual Developed
- ▶ A leather portal fully consecrated for dissemination of leather sector information and serving as virtual exhibition platform for leather footwear and leather goods manufactured in MS is developed and in operation
- ▶ Regional leather Core Team activities enhanced and Regional SME committee and academia platforms were established and set operational
- ▶ COMESA/LLPI newsletter prepared and disseminated on quarterly basis
- ▶ Two internationally indexed books and four original articles were published
- ▶ LLPI Journal named Journal of African Leather and Leather Products Advances (JALLPA) was established and published online on biannual basis

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## 5 LLPI Institutional Capacity to Provide Consultancy and Other Related Services in the Region for the Leather Industry increased

- ▶ COMESA/LLPI membership increased from 8 to 10 with further promising additional membership of 2 countries
- ▶ By contracting a Consultant Firm the Mid Term review MTSAP was reviewed in 2013 and the necessary revision was made to the strategy for the remaining period
- ▶ LLPI organizational structure and governance documents revised and made approved
- ▶ Member States' payment of their assed contribution improved
- ▶ LLPI has prepared the Health and Safety Manual to Promote its Staff health and safety
- ▶ Various committees, (Management, Strategic Leadership and Disciplinary and Investigative, Risk management and safety...) Committees established and work on administrative and technical matters of the Institute.

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# STRATEGIC OBJECTIVES

Describes progresses achieved on ALLPI's major goals,

Period 2016 to 2022

The ALLPI Strategic plan goals of the ten year strategic plan (2016 - 2025) are a nine-point road map for the development of the leather sector in the region. ALLPI carries out its activities guided by the Strategic Plan that would assist it to deliver on its mandate for the period 2016-2025.

The strategic interventions proposed in the Strategic plan will strengthen the capacity of ALLPI and the national leather sector institutions to deliver services effectively and efficiently. The ALLPI Strategy and associated support services are delivered through an implementation framework named "Share, Adapt and Adopt" (SAA) which is anchored on the Triple Helix approach. The implementation of this Strategy will be supporting African countries and enterprises in the leather value chain to take advantage of participation in international and regional trade for job creation and sustainable economic growth in the leather and leather goods. In other words, the implementation of the SAA and the Triple Helix approaches will link institutions, knowledge and best practices while enhancing ALLPI and national institutions strengths so that they can jointly adapt and support private sector adoption, enterprise learning and innovation, resulting in improved private-public governance and better competitiveness of the leather industry.

To enhance ALLPI capacity to share best practices and strengthen value chain networks.

## Progress Attained

- A new organogram of ALLPI was designed, approved and is under implementation
- A skills gap audit was completed for ALLPI staff and capacity building trainings were offered in 7 different areas and it is an ongoing continued activity
- To ensure ALLPI's adherence with QMS/EMS system internal auditing was conducted regularly, and
- Up-gradation process of ISO 9001:2008 QMS, and ISO 14001:2004 EMS to ISO 9001:2015 QMS, and ISO 14001:2015 EMS was successfully completed and annual surveillance audits were also successfully completed
- Technical analysis on the IT hardware and software required to allow ALLPI to perform competitively were conducted and Web gadgets were purchased and providing new look, feel and feature. The existing data is being transferred to a new platform
- ALLPI undertook a Gap Analysis with premier global institutions with similar mandates
- Monitoring and evaluation framework document was designed and under implementation
- ALLPI was/is providing Consultancy service in the leather sector to non-ALLPI member States and other regional International organizations (eg. Madagascar, DRC, Eswatini, Mauritius, ILO, AU, FAO, etc...)



- ALLPI conducted Skills gap survey in 7 countries (Ethiopia, Kenya, South Africa, Egypt, Namibia, Niger)
- 33 short term course were designed to support Member States and ALLPI Capacity building initiative to boost knowledgeability and innovation. The course outlines are accessible at ALLPI website([www.allpi.int](http://www.allpi.int));
- More than 2000 SMEs from the region were trained in hard and soft skills for competitive, quality and environmental friendly value additions in leather sector
- Facilitate the development of curricula in leather Technology and footwear and leather goods manufacturing, at vocational (levels I, II, and III) and Diploma and degree levels for different countries (Burundi, Rwanda, Sudan, Uganda, Zambia, Eswatini, Rwanda, DRC, Eritrea, EUCLUD University etc..)

## To enhance ALLPI capacity to share best practices and strengthen value chain networks.

- A Model roadmap for value addition in the leather sector is developed
- A framework for the joint procurement, production and marketing of leather products is developed
- A model of a vegetable tanning unit (tannery) designed
- A model for tannery modernization is designed
- A blue print on Cluster Management and Governance developed
- A blue print on “Global Trade and investment dynamics and ALLPI’s interventions” is developed
- More than 250 officials from focal ministries and SMEs representatives trained in Cluster Development and management
- Facilitate the setting up Service/Incubation/satellite design studio Centres in 12 countries (Burundi, Malawi, Rwanda, Uganda, Zambia, Mauritius, Eswatini, DRC, Sudan, Eritrea, Kenya, and Zimbabwe) and ) most are equipped with machines and tools for footwear and leather making through ALLPI facilitation,
- Facilitate the visibility of leather products in national, regional and international exhibitions and events by sponsoring SMEs to attend trade fairs in the region (Ethiopia, Kenya, Rwanda, Zambia, Zimbabwe, etc) and outside the region (India, Brazil, Australia, Dubai
- Footwear standards and certification systems, and traceability systems designed through the participation of 14 COMESA Countries



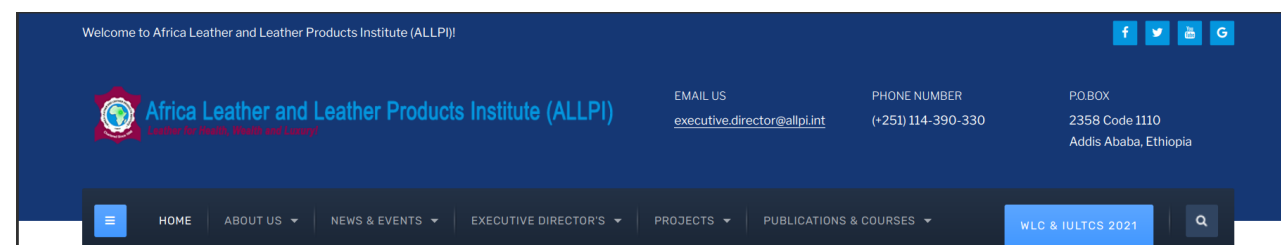


# Strategic Objectives and Progress Attained

## 3 To facilitate and promote the strengthening of the continental leather value chain

- ALLPI, through participatory process and in collaboration with the focal ministries of member states, developed 15 national leather-sector strategies to provide a critical analysis of the stages of the development and future directions of the industry in the respective countries. All the national strategies are currently under implementation
- ALLPI facilitated a benchmarking and experience-sharing visits to Turkey, Brazil, India, of leather sector enterprises and tanners and academia from member States
- A framework to improve the performance of the trade fairs designed
- Skills capacity building training on tanning technology- ( tanning clinics training) were held in Kenya and Uganda
- To promote SME's in viable trade fairs a draft participation criteria document was developed
- ALLPI mobilized SME's and participated in the 2nd Intra-Commonwealth SME's Association (ICSA) Trade summit held in Nairobi, Kenya
- Through ALLPI sponsorship SMEs from Member States participated in the ALL Africa Leather Fairs and ALLPI regional consultative Forum both held on annual bases
- A model Tannery for vegetable tanning was designed
- A tanning wooden drum for reverse engineering was designed

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## 4 To build and operationalize a comprehensive production and trade database for the leather sector

- ALLPI web portal was designed to disseminate information (www.allpi.int)
- Production and trade data portal operationalized at ALLPI website;
- ALLPI newsletter prepared on quarterly based and disseminated in the region in an electronic form
- Based on FAO data, the world Leather Sector Statistical Data on livestock population. Hides and Skins production and Leather production, was computed for the period 2015 to 2019.
- Baseline survey was conducted to determine the Performance of Cluster and Non-cluster based SMEs manufacturing Leather Footwear
- A directory on enterprises, production performance and trade data is at advanced stage of development
- An online software called 'eDirectory' was procured and data capturing and sharing is in progress
- Investment and Trade promotion unit at Member states level were identified and discussion to enhance the competitiveness of SME's regionally and Globally in progress
- The ALLPI B2B portal developed and upgraded with additional e-commerce features
- An online platform to collect data from SMEs was designed and more than 222 SMEs information from 7 countries were collected for online directory
- A study on the effect of Export Regime Policies on the Performance of the Leather Value Chain, was conducted in collaboration with Makerere University
- A simulation model to estimate the production and demand of footwear and leather products, and its implication to employment creation and contribution to Africa's GDP was developed and the information generated is being shared with Member States (MS).

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# Strategic Objectives and Progress Attained

## To build Member States' SAA institutional capability to deliver support services and policies

- Continued to strengthen collaboration and participation with member states, premier institutions, and development partners to ensure a holistic, environmental friendly and sustainable development of the leather sector in the region
- Provided consultancy service in Leather Value Chain Strategy design, Feasibility Study for setting up incubation facilities for SMEs and Cluster Management Development Training
- Machinery and tools for a total sum of 400USD procured under BADEA Technical Assistance grant and supplied to SMEs Incubation Center in 6 beneficiary countries (Burundi, Eritrea, Kenya, Rwanda, Uganda, Zambia)
- Business Plan was developed, validated and SMEs trained on its application at the Malawi SMEs incubation/ Satellite Leather Design Studio
- Annual regional consultative forums that involved academia, public and private sectors from all member states and other partner institutions from the region and outside the region were held on annual basis that played great role in experience sharing, technology transfer, market linkage and many more
- ALLPI is providing knowledge platforms, namely the Regional Consultative Forum, Regional Design Studio Forum, SME Regional Technical Committee and academia platforms. These are necessary for applying existing knowledge effectively, and creating new knowledge for increasing the effectiveness and efficiency in the value-addition processes as well as innovation in the leather sector
- Conducted a feasibility study of establishing a Tannery in the Kingdom of Eswatini
- Develop Curricula for vocational, Diploma and degree levels in leather technology and footwear and leather goods manufacturing
- ALLPI facilitated the development and harmonisation of vocational (Level I to III), diploma and/or degree-level programmes in the leather sector in various countries (Eritrea, Burundi, Rwanda, Uganda, Kenya, Sudan, Malawi, Zambia, Mauritius, DRC, Eswatini and more).

- ALLPI developed and is conducting 21 short-term specialised modules on enhancing the skills of SMEs in footwear and leather-goods production, as well as vegetable tanning in various member countries,
- Developed Masters level curriculum for co certification with EUCLID University
- Presented papers in various regional and International forums (Geneva UN Agents of Value Chain development, Turkey on presentation on Africa's potential in the background of unskilled workforce and commodity dependence in the leather sector; EAC Business Conference – “Leather and Footwear Value chain - East African Perspective”...
- Facilitated the review of the Sudan, Zambia and Zimbabwe leather value chain strategies in order to update them in line with the current dynamics. The strategies were also earlier developed through ALLPI facilitation
- ALLPI prepared and shared a draft legislation framework for Mauritius hides and skins trade
- Closely collaborating with the pan African E-commerce platform that was expected to benefit SMEs in the leather sector

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## Facilitate the development and implementation of occupational health and environmental management standards in the leather industry

- Baseline survey on occupational health and standards in the leather industry conducted
- Reviewing Effluent Treatment and Disposal Systems and designing of effluent treatment plant for Eritrea, Uganda Sudan, and Rwanda were conducted and report submitted
- ALLPI conducted an online survey to determine impact of COVID- in leather enterprises
- Draft roadmap and environment management upgrading for leather processing in developed

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# Strategic Objectives and Progress Attained

## 7 Facilitate investment and resource Mobilization for ALLPI and the leather sector

- Capacity of ALLPI staff on fundraising is being developed through in-house training;
- Mapping out of potential development partners was conducted as a means of selecting those to be targeted for fund raising
- Facilitated visits of potential investors to ALLPI member countries as a result of which George Shoe company for a capital of 150 Million USD started in Ethiopia

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Records and reports of ALLPI

- Enterprises from MS are facilitated to visit the Ethiopia leather industry for benchmarking, experience gaining/ sharing an market linkage
- The COMESA Region's leather sector visibility is enhanced through participated in International Leather Fairs like the Indian International leather Fair and Dubai International leather fair preparation for participation in other regional fairs is also in progress

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## 8 promote Export of value-added leather products

- A blue print document entitled: “Global Trade and investment dynamics and ALLPI’s interventions” is developed
- ALLPI established linkages and good relationships with different export promotion institutions like south African Footwear and Leather Export Council, ITC, Inform markets, Trade and Fairs Consulting GmbH , Africa E-Trade Group, etc
- Intra and Inter trade assessment was done based on Trade Map statistics for the period 2015 to 2019
- In collaboration with Africa E-Trade Group arrangements are made to provide an online training course on e-commerce
- M&E sub-framework which captures the activities of this objective availed on the Smart sheet
- Through ALLPI facilitation selected tanneries from Ethiopia, Uganda and Zimbabwe took part in Brazil leather fair through sponsorship of ASSINTECAL-Brazil.

## 9 Enhance inclusiveness (includes participation of women, youth, and physically challenged) in the leather sector

- ALLPI QMS/EMS form (ALLPI-OF-045) is designed in such a way to capture the participation of youth and women.
- ALLPI is conducting periodic assessment of the participation of women and youth based on data generated through QMS/EMS form (ALLPI-OF-045)

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VALUE CREATION  
AND OPPORTUNITY  
MANAGEMENT  
IN AFRICA'S  
LEATHER SECTOR

Mwinyikione Mwinyihija  
Ecotoxicological Diagnosis in the Tanning Industry

With a wide experience spanning over thirty years in the Leather subsector Dr. M Mwinyihija embarked on his doctoral studies at the University of Aberdeen, focusing on the latest ecotoxicological and novel techniques that could provide environmental diagnostic insights to the tanning industry. Certain criterion was fundamental in writing this book; that the tanning industry is a major source of pollution worldwide, particularly in developing countries. Indeed the developed ecotoxicological and analytical techniques were deliberately designed on the basis of being rapid, simple and inexpensive and directed towards resolving the tanning industry challenges on terrestrial and aquatic systems. Thus the resultant research data reported, incorporates both field related and laboratory based techniques to address underlying environmental problems in the tanning sector.

Mwinyikione Mwinyihija

Ecotoxicological  
Diagnosis  
in the Tanning  
Industry

MWINYIKIONE MWINYIHIIJA  
EDITOR

LAGOONS

HABITAT AND SPECIES,  
HUMAN IMPACTS AND  
ECOLOGICAL EFFECTS

*The book, I believe, provides readers an in-depth knowledge on important topics related to anthropogenic activities that can degrade and affect terrestrial, aquatic, and human health. I highly recommend this book to the academic and professional audience who are interested in conserving the ecosystem health and sustainability. I am also confident that the book can be used as a training manual in environmental related training programs.*

*Prof. Mubiana Helemariam  
College of Veterinary Medicine and Agriculture, Addis Ababa University / de-Veter  
Addis Ababa, COMESA / Leather and Leather Products Institute*

*Serial communication needs to have an informative background about environmental acceptability in ecosystems. This book can serve as a reference of some extent when it comes to the ecosystem in the future age. It has a wide-angle perspective of environmental aspects competing activity, harmful effects to living cells, antibodies, and acidic and basic inputs. I strongly recommend this book to the academicians and researchers who contribute to these particular branches of environmental science.*

*Prof. Robert Benjamin  
FGF University  
Engineering Faculty*

Agro-based Ecotoxicological Preview on Anthropogenic ...

MWINYIKIONE MWINYIHIIJA  
AGRO-BASED  
ECOTOXICOLOGICAL  
PREVIEW ON  
ANTHROPOGENIC  
ACTIVITIES ON  
ECOSYSTEMS

# Publications

ALLPI being cognizant of the importance of strengthening the knowledge for enhancing the transformation of the leather sector in the continent (Africa) in general and member States in particular, is actively participating in research activities with six universities, in Ethiopia, Kenya, Sudan, Uganda and Zimbabwe in different areas that are applicable to SMEs and enhance development and innovation in the leather sector in the years to come. ALLPI also established its own peer reviewed scientific journal named Journal of African Leather and Leather Products Advances (JALLPA) for wider dissemination of its research findings and other research results from around the globe. JALLPA is an online journal published on on biannual basis. (see at jalpa.allpi.int). Prof. Mwinyihija's solo and coauthored scientific papers published in the last 10 years in different peer reviewed journals are as presented here below.

- Mwinyihija, M. (2019). A Review on the Importance of Developing Evidence-Based Curriculum to Revitalize Leather Based Training. Journal of Africa Leather and Leather Products Advances, 5(1), 1-10. <https://doi.org/10.15677/jallpa.2019.v5i2.21>;
- Mwinyihija, M. (2019). A review on the prerequisites of Evidence-Based Curriculum as a driver to skills development of the leather value chain in Africa. Journal of Africa Leather and Leather Products Advances, 5(1), 1-10. <https://doi.org/10.15677/jallpa.2019.v5i1.17>
- Mwinyihija, M., Magero, J., & Chemining'wa, G. (2019). Evaluation of salt cured Kenyan hides and skins Part I of a case study at Mariakani Curing premises, Coast province, Kenya. Journal of Africa Leather and Leather Products Advances, 5(1), 11-19. <https://doi.org/10.15677/jallpa.2019.v5i1.18>
- Mwinyihija, M. (2018). A Review of Constructivism in the African Leather Sector Value Chain: Mapping Institutional Orientation towards Knowledgeability of Value Addition. Journal of Africa Leather and Leather Products Advances, 4(1), 1-12. <https://doi.org/10.15677/jallpa.2018.v4i1.14>
- Mwinyihija, M (2016). The transformational initiative of Africa's leather sector dependence from commodity to value created agro-based products. Journal of Africa Leather and Leather Products Advances, 3(2), 1-14.
- Mwinyihija, M & Hailemariam, M. (2016). Pre-review of Camel (Camelus dromedarius) hides marketing and challenges in Eastern Africa. Journal of Africa Leather and Leather Products Advances, 3(1), 18-27.
- Mwinyihija, M (2015). Africa's Renaissance and potential in the leather sector with reflection to the global performance. Journal of Africa Leather and Leather Products Advances, 2(1), 1-17.
- Mwinyihija, M (2014). Evaluation of productivity response from the leather value chain strata in Kenya. Business Management and Strategy (Macrothink Institute). Vol.(5)2, 104-224.
- Mekonnen, H., Mudungwe, N., & Mwinyihija, M. (2014). A Quantitative Analysis Determining the Performance of Small and Medium Enterprises (SMEs) in Leather Footwear Production in Selected Common Market for Eastern and Southern African (COMESA) Countries. Journal of Africa Leather and Leather Products Advance, 1(1), 1-28.
- Mwinyihija, M (2014). Analysis of the trading regime of the leather value chain strata in Kenya. Business Management and Strategy (Macrothink Institute). Vol. 5(2).



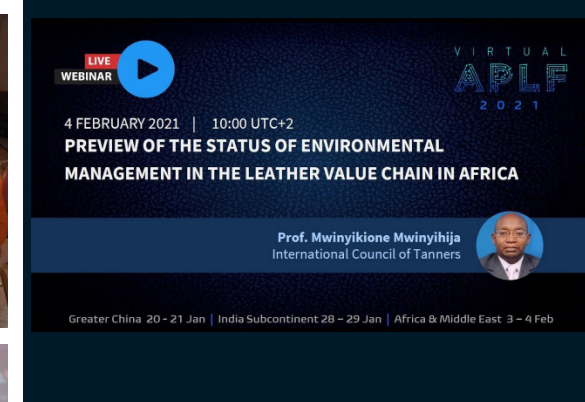




- Editor: Book Titled 'Agro-based Ecotoxicological Preview on Anthropogenic Activities on Ecosystems' – Nova Publishers (USA).
- Chapter 1 Comparative Review of Biotechnological based Diagnostics in Selected Agro-based Activities(Mwinyikione Mwinyihija)pp.1-25
- Chapter 2 Impact on Soil Profile Resultant of Effluent from Hides and Skins Curing Process–A Case Study of Kenya (Mwinyikione Mwinyihija) pp.27-58
- Chapter 4 Preview of Ameliorants as Remediate to Lead Contaminated Soils And Relevance of Biosensors as Diagnostic Tools(Edmond Gatima & Mwinyikione Mwinyihija) pp.77-95
- Editor: Book titled ' Lagoons: Habitat and Species, Human Impacts and Ecological Effects' –Nova publishers (USA). Published and released November 2013.
- Book Chapter (Sole author) (Review of Man-made Lagoons for Tannery Waste Management - Chapter 9) on Book titled 'Lagoons: Habitat and Species, Human Impacts and Ecological Effects' –Nova publishers (USA).

- Mwinyihija, M (2014). Emerging World leather trends and continental shifts on leather and Leather goods production. Advances in business management and administration. Vol. 1(1), 001-013.
- Mwinyihija, M. (2014). A prognosis of the leather sector in Kenya; The upheavals and antidotes associated with value creation. Management Vol. 4(1), 21 - 29.
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- Mwinyihija, M (2014). Evaluation of productivity response from the leather value chain in Kenya. Research in Business and Management (Macrothink Institute), Vol. 2(1).
- Mwinyihija, M (2014). Emerging World leather trends and continental shifts on Leather and Leather goods production. Advances in business management and administration. Vol. 1(1), 001-013.
- Mwinyihija, M. (2014). A prognosis of the leather sector in Kenya; The upheavals and antidotes associated with value creation. Management Vol.4 (1).
- A Book titled 'Value Creation and Opportunity Management in Africa's Leather Sector'. Presented and Approved and impress for publications by Hamilton Book, USA.





# Corporate Relationships and Membership Initiatives



- AeTrade Group: ALLPI is collaborating with the AeTrade Group (a collection of African diaspora from various disciplines who wish to be a part of the grassroots transformation and sustainable development of the continent) to set up a pan-African e-commerce platform, expected to become operational in 2020. Unfortunately, because of COVID-19, the trading platform activities were not completed in tandem with the SMEs as planned.
- ALLPI participated regionally and globally in various scientific forums for the exchange of new knowledge and expertise, and the dissemination of information. ALLPI also organized a Business to Business (B2B) Meetings at ALLPI and in different member States
- ALLPI co-organized and sponsored the AALF 2013 to 2021 and a total of more than 100 SMEs and public sector representatives from member States were sponsored to attend the AALFs
- Finalization of the collaboration between ALLPI and EUCLID, Central Leather Research Institute (CLRI), India, University of Northampton-UK, Bahir Dar University-Ethiopia, Addis Ababa Institute of Technology-Ethiopia, Sudan University of Science and Technology (SUST), National University of Science and Technology (NUST)-Zimbabwe, Makerere University Business School (MUBS)-Uganda, Copperstone University-Zambia and Ege University.
- ALLPI Liverpool University – Project – “Influences on the uptake of Programme of Higher Education for leather industry in Ethiopia
- ILO: In collaboration with the ILO, ALLPI crafted the continental qualification-recognition framework for the leather sector, covering four Regional Economic Communities namely COMESA, ECOWAS, SACU and UMA (Union du Maghreb Arabe).





- The institute has signed MoUs and is closely collaborating with a number of international knowledge-based institutions. These include the International
- The institute has signed MoUs and is closely collaborating with a number of international knowledge-based institutions. These include the International
- Volunteer Faculty at the University of People, USA as a Professor in Management Sciences. Currently teaching Strategic Management Course (BUS 4407) and Business Policy and Strategy (BUS 4403).
- Examine the Doctoral Student (Teklay Asgedom) of Department of Animal Production Studies, College of Veterinary Medicine and Agriculture, Addis Ababa University on title “Ethiopian Hides and Skins Defects & Quality Status: An Assessment at Wet Blue Stage, Quantification of Solid Leather Wastes & Transforming to Value Added Consumer Products”. June 10, 2019
- ALLPI experts participated in regional & global forums by being panelists and moderators at webinar conferences facilitated by Pan Africa Trade Fair-Egypt, South Africa Footwear and Leather Export Council, Rotary Club-Zimbabwe, Ege University, Turkey; Commonwealth SMEs Platform
- Central Leather Research Institute Student Academic Projects, Advisory and Supervision, and Other Related Academic Activities: A total of 16 different activities in CLRI and other four different Universities.
- ICT: President of the International Council of Tanners (ICT) since January 2020.
- Panellist (Leather sector development) of South-South Trade and Regional Value Chains in Africa sponsored by UNCTAD, African EXIM Bank and COMSEC Projects
- IULTCS: Appointed as convenor and host of IULCTS 2021 Global leather scientific forum in Addis Ababa, Ethiopia by the Executive Council of IULCTS in a meeting held in Shanghai, China
- ALLPI hosted two global prestigious and unique events in the leather sector, the International Union of Leather Technologists and Chemist Society (IULTCS) XXVI Congress and the 5th World Leather Congress (WLC) in November 2021 in Addis Ababa Ethiopia on a hybrid (both virtual and physical) mode.
- East African Business Summit to provide key note address titled ‘Leather and Footwear Value Chain an East African Perspective’ held on 23rd to 25th May 2017.
- Invited and participated as a panellist & presenter during the 7th UNCTAD Global Commodities with the Theme ‘The Changing landscape of export diversification’ forum held from 15th to 16th July, 2016 at Kenyatta International Conference Centre in Nairobi, Kenya.
- Appointed as a Member of the Scientific Commission XXXIII IULTS global panel of experts in Brazil (24th to 27th November, 2015) for the 2nd Time.
- ITC: Invited as a technical resource person for the ITC workshop on 1st and 2nd March 2017 in Geneva, Switzerland and also in November 2017.
- Presented on the PALF webinar “Withstanding the Outbreak of COVID-19 in the African Leather Industry” with a Title “AFRICA’S STRIVE TOWARDS SKILLS PORTABILITY TO NURTURE SME’S LEATHER DEVELOPMENT IN AN INNOVATIVE OPERATIONAL ECOSYSTEM” on June 8, 2020. Follow the Presentation Link
- Attended several International meetings, Seminars, Conferences, Congresses, Workshops and symposia:
  - Presented during the webinar organized by the Rotary Club of Bulawayo South District 9210 on the title “The exigencies of Africa towards evolving requisite skills and adoption of technology to avert the “Woe’s” of the leather sector” on 3rd August 2020;
  - Presented during the webinar organized by SOUTH AFRICAN FOOTWEAR & LEATHER EXPORT COUNCIL (SALFEC) on a title “Second hand market, Cheap and Low-Quality Footwear Importation, Informal Trade and Lack of Large Retailers Presence: opportunities and challenges for intra-regional trade of footwear”, on 29th July 2020.
  - Presented on the PALF webinar “Withstanding the Outbreak of COVID-19 in the African Leather Industry” with a Title “AFRICA’S STRIVE TOWARDS SKILLS PORTABILITY TO NURTURE SME’S LEATHER DEVELOPMENT IN AN INNOVATIVE OPERATIONAL ECOSYSTEM” on June 8, 2020. Follow the Presentation Link.
  - Presented online on “A PERSPECTIVE TOWARDS THE IMPACT OF COVID-19 ON THE GLOBAL ENVIRONMENTAL CHANGE” during the webinar on “The impact of COVID-19 on Environment and Science & Technology” held on 26, 27 May 2020 organized by the Department of Physics and Electronics of P.R. Govt. College (A), Kakinada, Andhra Pradesh, India.
  - Makerere University Business School (MUBS) Entrepreneurship Innovation and Incubation Center (EIIC) Breakfast Meeting Webinar with the Theme of “Keeping your Business Alive during the COVID19 Pandemic” held on May 19, 2020.
  - Panellist and Key note speaker, “The role of multilateral financial institutions in supporting Africa’s Economic Transformation.”, February 10, 2020, HYATT REGENCY Hotel, Addis Ababa, Ethiopia.
  - Key note Speech, “A review of the Chemistry and Interlink with Evotoxicological Monitoring in the Environment: A case of the Tanning Industry”. During the International Seminar on “Recent Advances in Chemical Sciences”, 4th Feb. 2020, Department of Chemistry, Presidency College, Chennai-India.
  - Participate at the “Materials Design and Innovation Exhibition-INSPIRAMAIS 2021\_I” held at the Pro Magno Events Center (Rua Samarita, 230- Casa Verde\_ Sao Paulo), Brazil in January 14th and 15th 2020.
  - Participated the 4th World Leather Congress in New York, USA on 16th July 2019
  - Attended the “Global Aid for Trade Review 2019” in Geneva, Switzerland (3rd-5th July 2019)
  - Attended the 35th IULTCS Congress in Dresden Germany, from 25th – 28th June 2019
  - Attended the COMESA 3rd Technical and Ministerial Committee Meetings on Industry in Nairobi, Kenya (16th – 21st June 2019)
  - Attended the Intra-Commonwealth SMEs Association (ICSA) Meeting in Nairobi
  - Participated in the “20th Materials Design and Innovation Exhibition-INSPIRAMAIS 2020\_II” held in Sao Paulo, Brazil. (4th – 5th June 2019)
  - Attended the 18th Meeting of ISO/TC 120 “Leather” on 29th – 31st October 2018, CLRI, Chennai, India. Made a presentation on “Emerging Trends in Leather Technology and Need for New Standards: A Case Impacting on Regional Value Chains”
  - 11th Asia International Conference of Leather Science and Technology (AICLST) Conference, Xi’an, Shaanxi province, China on the 16th - 19th October 2018.
  - Made a remark to post graduate students at Shaanxi University of Science and Technology SUST. The main focus of the presentation was how Leather is important commodity in the world and the role of leather professionals for developing leather sector.



- Africa Sourcing and Fashion Week, 2nd October 2018 held at Axum Hall, Addis Ababa, Ethiopia. Made presentation on “Leather Sector Insight and Emerging Trends with Africa’s Reflection to the Global Performance”.
- 3rd COMESA Diplomatic Conference on Competition and Trade 21st – 22nd June 2018, Livingstone, Zambia, made presentation on “ALLPI Impacting on Youth towards Employability, Entrepreneurship and Knowledge Evolution in Africa’s Leather Sector”.
- Attended Global Donor Platform for Rural Development: ANNUAL GENERAL ASSEMBLY (AGA) 2018 Berlin, 13th – 14th June 2018
- Participated in the 10th Multi-year Expert Meeting on Commodities and Development, 25th – 26th April 2018, Geneva, Palais des Nations- made presentation on “Africa’s Leather Transitory Initiative from Commodities to Product Development: Is perception technology or skills the Dilemma?”
- Attended the Launch of Pacific Intra Commonwealth SMEs Association Trade Portal, 3rd–7th April 2018, Gold Coast, Australia.
- Participation in CILTAA (Chennai Institute of Leather Technology Alumni Association) 5th Annual Consultative Forum, and visit to different Institutions and Enterprises (30th January – 8th February 2019)
- Invited for the XXXIV IULTCS congress from 5th to 8th February, 2017 CSIR-CLRI Chennai, India. The participation included The Executive meetings of the International Union of Environment (IUE), Commission and Executive Council of IULTCS.
- Attended IULTCS executive committee meeting 26th August – 1st September 2017, Shanghai, China.
- Invited as a special resource person and development partner to International Trade Centre (ITC) for scheduled practitioner’s workshop on the 1st of March, 2017 and Conference event held on 2nd March 2017 where closing key remark ‘Africa’s prospect and investment potential opportunities’ was shared in Geneva, Switzerland.
- International Council of Tanners (ICT) special session with developmental practitioners and partners held in Geneva, Switzerland for a titled ;Value Chain trends and Innovation (ITC Head Quarter) on the 24th November 2017.
- International Council of Tanners (ICT) annual council meeting in Hong Kong on the 28th March, 2017 representing and reporting the status of leather sector of Africa with special emphasis to COMESA.
- Presented a key note address to The East African Trade Summit held in Kigali on 23rd to 25th May 2017 titled ‘Leather and footwear value chain on East African Perspective’.
- Invited to the UNCTAD Global Commodities forum, Nairobi Kenya – whose theme ‘The Changing landscape of export diversification’ to present a paper titled ‘The Transformational initiative of Africa’s Leather Sector Dependence from commodity to Value created Agro-based products.’
- Invited to give a presentation during the 2nd Leather Technology Seminar titled ‘Realigning Africa Union’s vision to development in the continent with special focus to the leather sector ‘to be held during the India International Leather Fair, Chennai, India from 1st-3rd February, 2016.
- Participated and Presented a paper ‘Africa’s Renaissance and Potential in the leather sector with reflection to the global performance Part II’ during the World Leather Congress on 8th Sept. Held in Milan, Italy.
- Participated and Presented a paper ‘Africa’s Renaissance and Potential in the leather sector with reflection to the global performance Part I’ during the 3rd International Leather Engineering Congress held on 21st to 22nd May 2015 Izmir, Turkey.
- Provided Leadership during 49th Leather Research Industry ‘Get-together (LERIG) symposium themed ‘Human Resource Development opportunities and paradigms for empowerment (HOPE) of leather sector’ (As session chair and lead discussant) at the ‘Triple Helix’ Conference hall Central Leather Research Institute, Chennai, India.
- Provided leadership and coordination to the Stakeholders Consultative Meeting with Member States Delegates (Private & public) held at Empire Addis International Hotel, Ethiopia on 17th/18th December, 2014.
- Coordinated the Eritrea Leather Value Chain Strategy (2015 – 2019) Validation and Launch Workshop at Asmara, Palace Hotel from 8th – 14th September 2014.
- Coordinated a Strategy and Curriculum Development Meeting for Burundi at City Hill Hotel, Bujumbura, Burundi, from 17th to 22nd August 2014.
- Coordinated and Presented a paper to the Regional Leather Cluster Capacity Building: The Triple Helix Approach held at Cresta Lodge, Harare, Zimbabwe, from 18th – 19th June 2014.
- Lead and coordinated the regional core team workshop on the leather sector at Hotel African, Kampala, Uganda from 29th to 31st January, 2014.
- Presented a paper during the workshop titled ‘Promoting Regional Value Chains in the Leather Sector By Participatory Approach’ Hosted By Ministry of Trade, Uganda, COMESA/ LLPI and Leather Private Sector of Uganda.
- Lead a regional SME meeting/workshop and opened a new footwear factory in Bujumbura, Burundi from 29th to 30th April, 2014.
- Participated in the South-South Trade Regional Value Chains in Africa held at the Fairmont Hotel (The Norfolk), Nairobi Kenya on the 10th and 11th December 2013 and presented papers titled;
- Strategies for strengthening regional value chains in leather sector.
- The role of regional industry associations in the region.
- Coordinated the UNCTAD/LLPI/COMSEC/EXIMBANK Workshop on strengthening regional supply chains in leather sector in sub-saharan Africa, Held at Nexus Hotel, Addis Ababa, Ethiopia 6th to 7th June 2013.
- Provided leadership to the seventh regional leather core team meeting held at Grand Villa Hotel, Sudan from 25th to 26th June 2013.
- Regional cluster management Excellency workshop May 27th to 29th that Siavonga Hotel Lodge, Zambia from 27th to 29th May 2013
- Attended the 5th Tokyo International Conference on African Development Ministerial meeting held on 16th– 17th March, 2013 held in Addis Ababa at the African Union Commission Conference Hall.
- Participated in the 2013 International Council of Tanners during the Hong Kong Fair on 24th March 2013 at the Convention Centre, Hong Kong. Presented Africa’s position on the leather sector.

# ALLPI Institutional Capacity Development

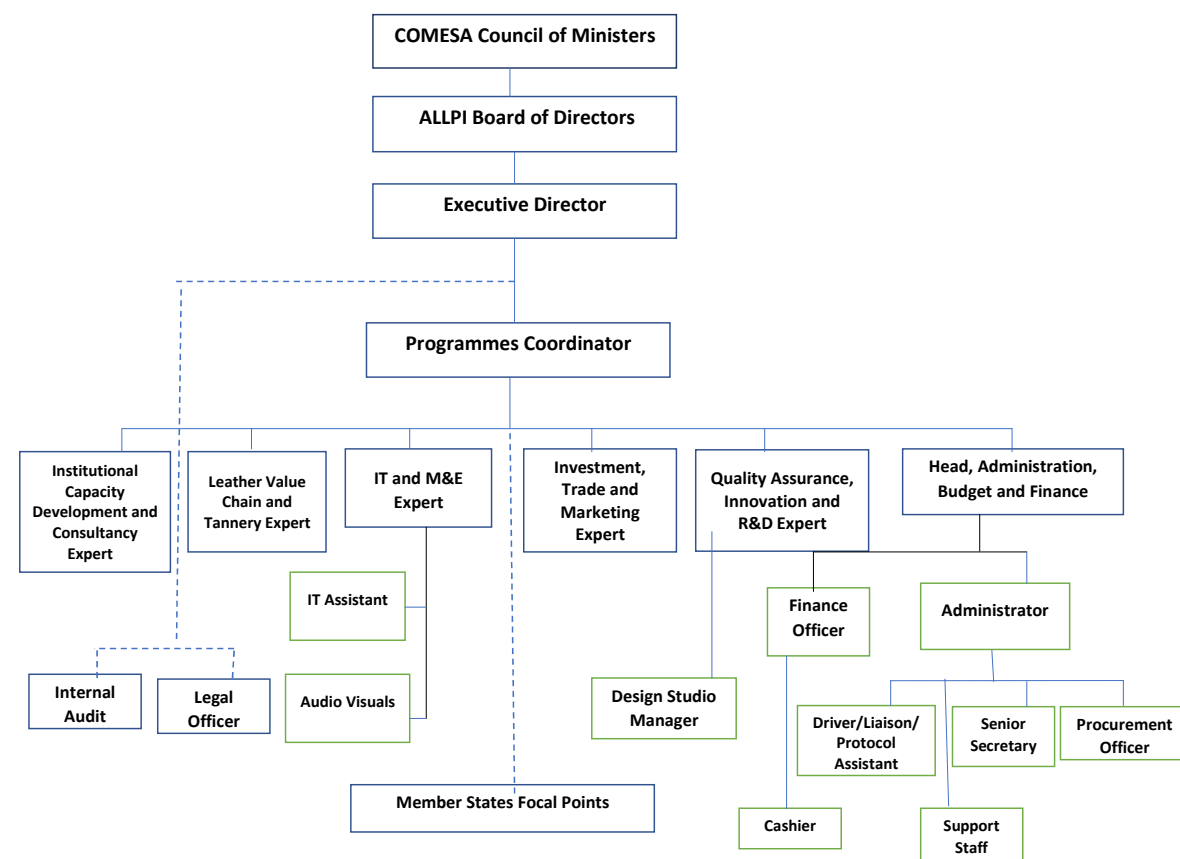
ALLPI, as Institution registered significant progress in terms of attracting membership, organizational structure, staffing situation and infrastructure and information technology development.

## ALLPI membership basis

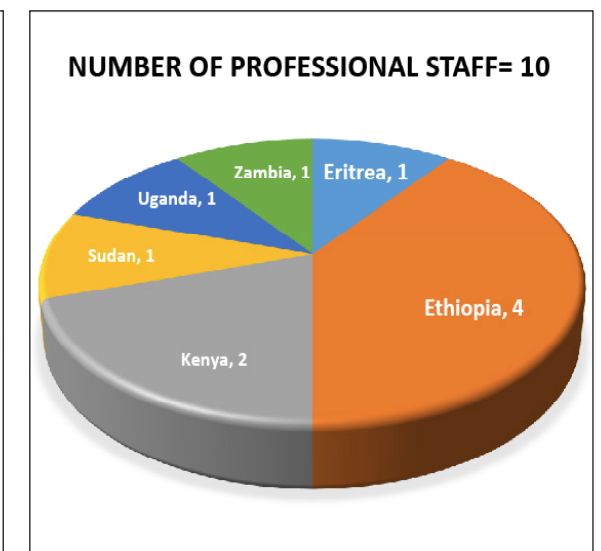
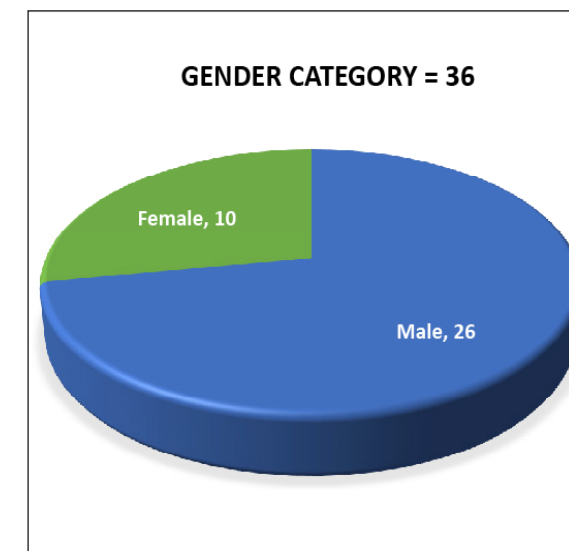
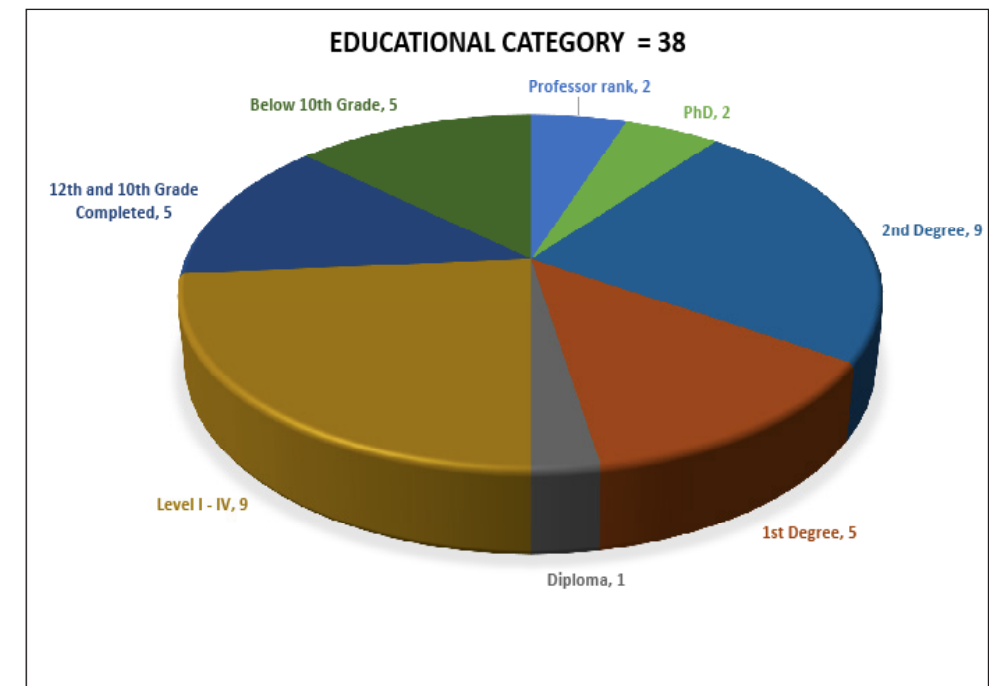
The ALLPI subscribed member States increased from 8 (Erithrea, Ethiopia, Kenya, Malawi, Rwanda, sudan, Uganda and Zambia) to ten with the joining of Burundi and Zimbabwe. Other five countries (DRC, Eswatin, Egypt, Madfagascar and Mauritius) have also showed interest to join the institute and are currently closely collaborating with ALLPI to develop their respective leather industries.

## ALLPI organizational structure,

The chart at the end of the report shows the ALLPI revised and approved organizational structure that is currently in place.



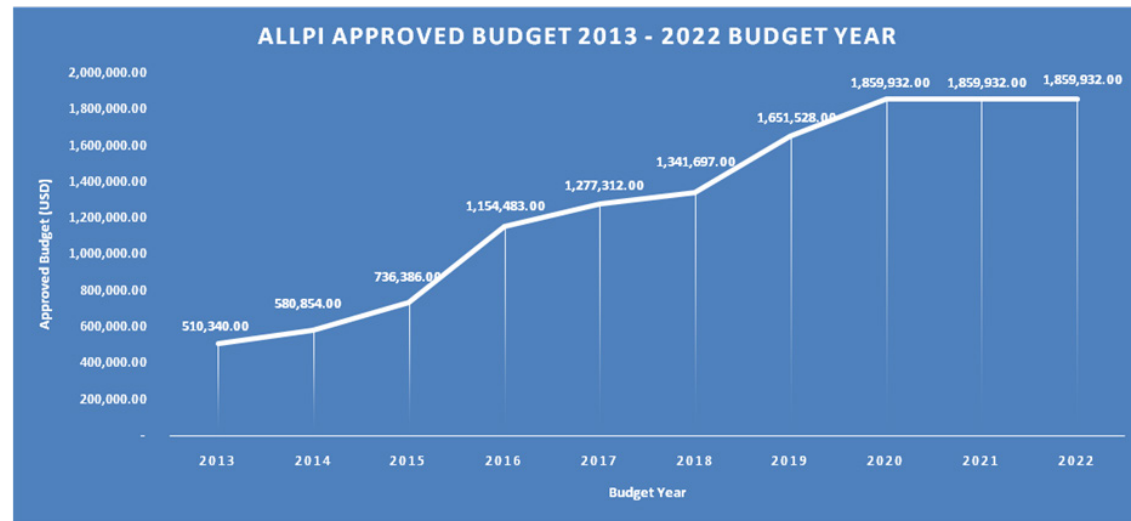
# ALLPI staffing situation





## ALLPI Budget

ALLPI approved annual budget registered steady growth in the last several years, with only exception for the last three years due to the effect of COVID 19 pandemics



ALLPI approve annual budget during the period 2013-2022

ALLPI information technology and other infrastructure development. Over the past 10 years, various IT social media initiatives have been undertaken, mostly centered around educational programs in the leather sector. The following is a list of the initiatives and metrics:

- Establishment of an Online Monitoring and Evaluation called Smartsheet;
- Audio Visual System (Audio Mixer with all accessories, Smart Screen, Video light System);
- Online Survey System that enables to collect data from across the region,
- Virtual Meeting Platform with the necessary Group Meeting Equipment and Zoom Meeting Platform;
- Google Cloud Computing infrastructure that is used to backup and sync the institution data in the cloud and provide seamless communication on google platforms (Gmail, Google Drive, Calendar, etc);
- increase the ALLPI Broad Band Internet Connectivity to 25 MB/S;
- Introduced E-commerce and B2B Platforms for Leather SMEs
- The ALLPI information platform allpi.int reached 2.8 million hits;
- Created a WhatsApp Group Regional Platform to let SMEs and stakeholders to interact on a daily basis;
- Establishes an ALLPI Online TV with more than 20 videos

## Resource Mobilization

Prof. Mwinyihija provided leadership towards resource mobilization in which more than 30 project proposals were developed and submitted to different development partners (see table 3 for details).

Project Title	Project Executing Agency	Proposed Source of Financing	Beneficiaries	Project Cost US\$	Duration of the Project	Remark
Contributing to the E-Commerce Preparedness Through Capacity Building Of African SMEs Operating Under ALLPI	ALLPI and AeTrade Group	ICD	Member States	800,000	2 years	Awaiting approval
Technical Assistance to finance Capacity building for Small project Entrepreneurs in Leather Sector	ALLPI	BADEA	Burundi, Eritrea, Kenya, Rwanda, Zambia and Zimbabwe	285,000	18 Months	Project funded and under implementation
Regional Enterprise Competitiveness and Access to Markets Programme (RECAMP)	ALLPI & COMESA - EDF	EU	COMESA Countries	1,125,843	3 years	ALLPI is implementing four activities in 15 Member States Project completed
Strengthening Skills Recognition and Worker Mobility within the Leather Sector in COMESA, EAC, ECOWAS, SADC and UMA	ALLPI, AUC & ILO	ILO	RECs (COMESA, EAC, ECOWAS, SADC and UMA)	41,000	1 year	Completed
ACP-EU-TBT Program – REACH compliance among COMESA footwear, tanners and SME's. East African trade and investment hub.	COMESA/LLPI	EU	Ethiopia and Sudan	200,000	10 Months	Completed
Acquisition of Equipment/Tools Through The PTA Bank's Corporate Social Responsibility Scheme To Support The Growth And Performance Of SMEs In Leather Footwear Manufacturing In Ethiopia, Sudan And Uganda	COMESA/LLPI	USAid	Burundi, Rwanda, Uganda & Tanzania	115,000.00	12 Months	Completed
Provision Of Machinery And Support For The Development Of SMEs Footwear Clusters In Burundi, Eritrea, Kenya, Uganda And Zambia	COMESA/LLPI	PTA Bank	Ethiopia, Sudan, Uganda	75,000.00	1 Year	completed
An Assessment of the Export Policy Regimes on the Export of Raw Hides and Skins in Selected Six African Countries	COMESA/LLPI	FAO	Burundi, Eritrea, Kenya, Rwanda, Uganda, Zambia	400,000.00	2 years	Completed
Improving the Designing Capacity in the Production of Leather Products in Africa through Establishment of a Regional Design Studio	COMESA/LLPI	COMSec	Ethiopia, Kenya, Uganda, Malawi, Zambia and Zimbabwe Kenya and Rwanda with possible up scaling to other member countries	35,000.00	1 year	Completed
	COMESA/LLPI			50,000.00	1 year	Completed



Project Title	Project Executing Agency	Proposed Source of Financing	Beneficiaries	Project Cost US\$	Duration of the Project	Remark
Greening SMEs Leather Clusters and Leather Tanning Industry in Kenya- Promoting Sustainable Consumption and Production Practices and Eco-entrepreneurship	COMESA/LLPI and KLDC	UNOPS	Kenya	250,000.00	2 years	Completed
Supporting Indian Trade and Investment for Africa (SITA)	ITC and COMESA/LLPI	DFID	Uganda, Kenya and Tanzania,	Managed by ITC	5 years	Limited participation from ALLPI side
Promote the participation of SMEs in intra and inter trade through improvement in Footwear Quality Standards and creating awareness and compliance towards EU REACH' Directive.	COMESA/LLPI	ACP-EU TBT Programme	Burundi, Eritrea, Ethiopia, Kenya, Malawi, Uganda, Rwanda, Swaziland, Sudan, Zambia and Zimbabwe	200,000.00	1 Year	Completed
Development of the Footwear Sector through the Reorganization of the Existing Service Centers And the Creation of Incubators	COMESA/LLPI	African Training and Management Services (ATMS)	Burundi, Rwanda, Kenya, Uganda and Zimbabwe	40,000.00	6 months	completed
Capacity Building for the Newly Established COMESA/LLPI Leather Trade Information Portal	COMESA/LLPI in collaboration with the International Trade Center (ITC)	COMESA/PACT II, ITC and COMESA/LLPI	The business community in the leather sector in the COMESA Sub-Region	110,000.00	1 year	Partially funded
Development of Capacity in Leather Industry and SMEs Development in Selected Countries in the Region	COMESA/LLPI in collaboration with the African Union Commission (AUC)	African Union Commission (AUC)	Ethiopia, Kenya, Rwanda, Sudan and Uganda	3,344,311.00	3 years	Submitted
Improving Food Security and Regional Integration through Adding Value to Hides and Skins in Pastoral Areas in the COMESA Region	COMESA/ LLPI in collaboration with the Australian Agency for International Development (AUSAID)	Australian Agency for International Development (AUSID)+ Counterpart Contribution	Pastoralist Communities and artisan in Djibouti Ethiopia, Kenya, Uganda and the Regional Value Chain	4,203,240.00	3 years	Submitted
Improving the Productivity and Competitiveness of SMEs in the Hides/Skins Collection and Leather Footwear Production.	COMESA/ LLPI	Common Fund for Commodities (CFC)+ Counterpart Contribution	Ethiopia, Kenya, Rwanda, Uganda, Sudan and Zimbabwe	3,534,000.00	3 years	Submitted
Assessing Cleaner Technology Capacities and Modernization of the Tanning Equipment in COMESA Region	COMESA/LLPIn collaboration with UNIC	UNIC + Counterpart Contribution	Kenya, Uganda, Sudan and Zambia	250,000.00	1 year	Submitted

Project Title	Project Executing Agency	Proposed Source of Financing	Beneficiaries	Project Cost US\$	Duration of the Project	Remark
Improving Quality and Marketing of Cultural/Artisan Leather Products	COMESA/LLPI in collaboration with UNIDO	UNIDO	SMEs and Women in Ethiopia, Kenya and Uganda	224,000.00	1 year	Submitted
Development of the Footwear Sector through the Reorganization of the Existing Service Centers and the Creation of Incubators	COMESA/LLPI in collaboration with World Bank	World Bank	Ethiopia, Kenya, Rwanda, Uganda, Rwanda, Zambia and Zimbabwe	5,631,000.00	3 years	Submitted
Sustainable Development of the Leather and leather Industry in the COMESA Countries	COMESA/LLPIn collaboration with KIFLT	Development partners + Counterpart Contribution	Ethiopia, Kenya, Rwanda, Uganda, Sudan and Zimbabwe	3,534,000.00	3 years	Submitted
Setting up a Center of Excellence for the Leather Sector in COMESA Region	COMESA/LLPIn collaboration with KIFLT	Development partners + Counterpart Contribution	COMESA member countries	4,570,000.00	1-2 years	Submitted
Improving the Performance of the Leather Value Chain in Selected African Countries	COMESA/LLPI	International Development Fund for Agricultural Development (IFAD)	Livestock farmers (Producers) and Agro-based Small to Medium Enterprises (SMEs) operating across the leather value chain from Live animal, slaughter up through to production of finished leather products	UD \$ 10 million	5Years	Submitted
Developing Member States Capacity on: Designing, Implementation, Monitoring and Evaluation of SMEs Clusters	COMESA/LLPI & COMESA	Development partners + Counterpart Contribution	COMESA member countries	8,057,660.00	3 years	
Project on Sustainable Development of Leather Footwear Industry in the COMESA countries	COMESA/LLPI	China Africa Aid Fund	COMESA member countries	4,675,000.00	3 years	Submitted
Enhancing Peace and Security and Regional Integration in the Great Lakes Region Through Enhancing Productivity and Cross Border Trade of Cottage Industries/SMEs Involved in Leather Products Manufacturing	COMESA/LLPI	EDF	Burundi, Rwanda RD Congo, Uganda	2,500,000.00	3 years	Submitted



# ORGANISATION AWARDS

Together with EUCLID, won a United Nations Global Interfaith Harmony Award under the UN worldwide competition sponsored by King Abdallah II of Jordan.

Awarded to HIGHEST Credential Award of World Certified Master Professional (WCMP) from World Certification Institute

Awarded Honorary Doctorate Degree for Excellent Contribution to develop Africa Leather sector by Sudan University of Science and Technology, Sudan.

Honoured with Fellowship and Awarded with the 2013 Excellence in Environmental Research by The Association for The Advancement of Biodiversity Science conferred at The Quorum Hotel, Mysore, Karnataka on January 30 – 31, 2014

More than 20 Institutions and individuals received Executive Director's recognition award for their exemplary contribution to the leather sector development in the region

On yearly bases, three ALLPI Staff (from professional General and Estate Staff Categories, one from each) were presented with best Employee's award, based on ALLPI staff voting and performance evaluation results.





Prof. Mwinyihija with ALLPI Board of Directors Members during the Fortieth Board of Directors Meeting in August 2022



Kenya Leather Development Council (KLDC) Staff and Board Members Paying Courtesy Call to ALLPI's Executive Director







Prof. (Dr.) M. Mwinyihija, PhD, DSc, D.Phil.,  
D.Mngt., Hon. D.Ll., FSB, FCIWEM., FCMI,  
FHEA, HSC, CMgr., CSci., CEnv., CBiol., C.WEM.

Prof. Dr. Mwinyikione Mwinyihija received his PhD in Environmental Science (Ecotoxicology and remediation of tanning industry effluents) at the University of Aberdeen, Scotland, UK. Later undertook a Post-Doc leading to DSc (Waste management of leather processing) at the Atlantic University, USA. To enrich his leadership and managerial skills he pursued a doctorate in management which led to D.Mngt. From SMC-University, Switzerland with a dissertation 'Conceptualization of opportunity management towards value addition strategy for the leather sector in Kenya'. He has also been awarded D.Phil. award in Management from UCN-Nicaragua. Currently, he is pursuing advanced research activities in understanding what bottleneck bedevil the African quest to avail specialized skilled manpower for the leather sector's value chain stratum.

He has in the past been an adjunct lecturer at Jomo Kenyatta University, Kenya & moderator of exams in Nairobi University and doctoral examiner at the University of Madras and Anna University, India. Currently, he is also Professor of Management at Euclid University and Faculty at University of the People, USA. He continues to be actively engaged as a mentor, supervisor and examiner of various masters and doctoral programmes at various national, regional and global institutions of higher learning.

In addition, to the ascribed qualification he holds Chartered Fellowship with professional institutions of high esteem, e.g. Council of Science, Institute of Biology (UK), Chartered Institute of Water and Environment, Society of the environmental, Association for the Advancement of Biodiversity Science and Chartered Management Institute, Institute of Management and Higher education academy. He has published several papers, books and is a reviewer in various prestigious peer-reviewed journals. Has travelled widely and attends several international fora such as the International Council of Tanners, British Society of Soil Science, Institute of Biology, United Nations forum on climate change, Institute of environmental audit and management and specialized for a globally on invitation etc. He maintains a strong research passion in areas of value creation, opportunity management and environmental management, higher education agenda directed towards the value addition chains of the leather subsector in the realms of focused socio-economic development at the Global stage.

He is presently the Executive Director of Africa Leather and Leather Products Institute a regional organization mandated and chartered to spearhead the development of the leather sector in Africa, Convenor of the IULTCS 2021 and The Vice President of The International Council of Tanners. Previously, served as the Chief Executive and founder of the Leather development Council, Kenya with a similar mandate but at the national level. His continued professional engagements have resulted in providing leadership also to the development of the leather sector at other national, regional and global platform. For example, served as a panellist and technical project team leader (Ostrich and Crocodile skins standards development) and member of ISO Committee 120 of the International standards organization, Scientific Conference committee member of IULTCS World leather congress and Ege University, Izmir Turkey. He is recently appointed as the World Certification Institute Ambassador-with particular focus to enhance Skills and Curriculum recognition in Africa. Moreover, Prof Mwinyihija has continued playing an active role in the dissemination of science in various specialised and general public platforms to ensure sustainable development and change management in Africa and the world at large for the leather sector globally. Continuous involvement at various leather sector fora and activities worldwide, resulted in Prof. Mwinyihija's award of an honorary doctorate from The Sudan University of Science and Technology in 2017.

*Updated in 2020*